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AI Integration in SME Logistics : Challenges, Opportunities, and Practical Solutions Arun Karthik PJ, S Krishna Kumari

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ARTICLEINFO	ABSTRACT
Article History: Accepted : 25 Sep 2024 Published : 12 Oct 2024	Artificial intelligence (AI) is bringing about a major shift in the logistics sector by facilitating advances in real-time decision-making, automation, and predictive analytics. Small and medium-sized businesses (SMEs) in the logistics industry have had difficulty implementing AI due to resource limitations, a lack of technological competence, and scalability challenges, while major firms have benefited greatly from AI's potential. The integration of AI in SME logistics is investigated in this research, which looks at the prospects and adoption constraints. The research identifies key areas where artificial intelligence (AI) may improve operations, such as demand forecasting, route optimization, inventory management, and customer service automation. It does this through a thorough examination of the literature and qualitative interviews with SME logistics operators. The study also examines the particular difficulties that SMEs encounter, like expensive implementation fees, data management limitations, and the complexity of AI tools. To address these challenges, the study proposes a scalable framework for AI adoption in SMEs, emphasizing incremental investment, modular AI solutions, and access to cloud-based AI platforms. Moreover, it discusses the role of government policies, public-private partnerships, and training programs in fostering AI adoption within SMEs. This research contributes to a better understanding of how AI can drive operational efficiency and competitiveness for SMEs in logistics. Keywords : Artificial Intelligence (AI), SME Logistics, Route Optimization,
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	Scalable AI Solutions, Technological Competence

I. INTRODUCTION

What is logistics?

Since it was frequently used to describe how military professionals managed the transportation of supplies, manpower, and equipment to troops on the front lines, the name "logistics" has military roots. In today's corporate environment, logistics refers to the costeffective and efficient management of supply and transportation of goods in a timely and undamaged manner. It is a challenging undertaking as, in order to



delivery time requirements, which are meet shorter. efficient getting supply chain management is needed. Moving freight from one location to another takes a lot of planning and resources. It entails a number of activities to guarantee prompt cargo delivery to the final consumer, including procurement, warehousing, equipment management, and fleet management.

What is AI?

The term "artificial intelligence" was first used in the 1950s when scientists started looking at how to build computers that could carry out tasks that ordinarily required human intelligence. The earliest artificial intelligence (AI) programs, such as expert systems and natural language processing systems, were established in the 1960s. Due to a lack of data and insufficient computing capacity in the 1970s, AI research advanced slowly. Only in the 1980s, with advances in computer hardware and software leading to increases in processing power, did the area of artificial intelligence see a resurgence.

The focus has switched from the 1900s to the 2010s to the practical applications of AI, including language processing, machine learning and deep learning, computer vision and speech recognition, and reinforcement learning. Applications of AI are becoming more and more common, especially in industries like banking, healthcare, and transportation. Large IT firms entered the AI space and made significant investments in this cutting-edge technology, particularly in the creation of virtual assistants and self-driving vehicles, among other projects.

Digital transformation

The logistics sector is leading the way in digital transformation, and artificial intelligence (AI) is a key factor in decision-making, operational optimization, and overall supply chain efficiency. Large

organizations are embracing artificial intelligence (AI) technology, including robotics, machine learning, and predictive analytics, to automate customer service, optimize routes, manage inventories, and forecast demand. These developments have made it possible for big companies to save expenses, accelerate deliveries, and better satisfy client needs.

Small and medium-sized businesses (SMEs), who account for a sizable share of the worldwide logistics sector, have encountered considerable obstacles when attempting to apply AI solutions, nevertheless. In contrast to their larger competitors, SMEs frequently lack the capital, infrastructure, and knowledge needed to implement cutting-edge AI systems. Further impeding the adoption of AI among smaller organizations is the complexity of AI technologies in conjunction with scalability concerns. Despite these challenges, AI presents SMEs in the logistics industry with substantial opportunities boost to competitiveness, cut costs, and improve operational efficiency.

The integration of AI in SME logistics is examined in this article, along with the adoption challenges and prospects. The project intends to present a scalable framework for AI application through qualitative interviews with SME logistics operators and a thorough evaluation of the literature. The project will also investigate how public-private partnerships, assistance, government and focused training initiatives might help SMEs overcome their obstacles. By doing this, it hopes to offer a small- and mediumsized business-specific AI adoption path that will eventually improve operational performance and ensure the logistics industry's long-term viability.

Why ai in logistics?

Logistics is undergoing a transformation due to artificial intelligence (AI), which makes it possible for businesses to operate with greater agility, efficiency, and accuracy. Logistics operations management is



changing as a result of artificial intelligence (AI) technology including robotics, machine learning, predictive analytics, and natural language processing. AI enables businesses to optimize vital areas like demand forecasting, route planning, and inventory management by evaluating massive volumes of data in real time. Machine learning algorithms, for example, can use trends found in past data to forecast demand, assisting businesses in minimizing stockouts and overstocking. Similar to this, AI-powered route optimization systems may determine the best routes for deliveries depending on traffic, gas prices, and delivery windows, which can result in quicker deliveries and lower costs.

AI is also essential for enhancing customer service since it allows businesses to utilize chatbots and virtual assistants to track shipments around-the-clock and offer real-time support. Large organizations are already benefiting from these breakthroughs, but small and medium-sized businesses (SMEs) may also reap the benefits of AI-driven efficiencies. However, due to a lack of funding, a lack of technological knowhow, and reservations about the scalability of AI tools, SMEs frequently face substantial obstacles when attempting to deploy AI solutions. For SMEs to get these obstacles and maintain over their competitiveness in the rapidly changing logistics market, they must identify affordable, scalable AI solutions that meet their operational requirements.

II. CHALLENGES

Despite the potential benefits of artificial intelligence (AI) in logistics, small and medium enterprises (SMEs) often struggle to adopt these technologies. Unlike larger corporations with ample resources, SMEs operate under tighter constraints that hinder their ability to fully harness AI's advantages.

The high cost of implementing AI is one of the main obstacles. The initial costs associated with software,

hardware, and specialist knowledge needed to create and manage AI systems may be difficult for SMEs to justify. SMEs might also not have the data infrastructure required to properly train and use AI models. Inadequate data accessibility can impair AI applications' precision and efficacy. SMEs may also encounter difficulties integrating AI solutions with their current legacy systems, which can be expensive and time-consuming. Lastly, SMEs could need to rely on outside consultants or suppliers to build and manage AI solutions because they lack the internal skills to do so, which could add to the complexity and expense of the process.

Limited Financial Resources:

A significant upfront investment in technology, infrastructure, and staff training is frequently necessary for the successful implementation of AI solutions. Numerous AI applications, like robotics and machine learning, call on expensive cloud infrastructure, sophisticated software, and hardware. Furthermore, ongoing funding for system upkeep and AI model changes is required. A major problem for SMEs in a highly competitive climate is assigning a suitable budget for these innovations while balancing other operating costs. As a result, for smaller businesses, implementing AI frequently takes a backseat to ongoing operational issues. Example: A India wanted to small logistics company in implement AI-based predictive analytics for demand forecasting. However, the initial investment required for the technology infrastructure, such as cloud services and AI software, was too high for their budget. They found it difficult to justify such an expenditure without a clear, immediate return on investment (ROI), which led to a delay in their digital transformation efforts.

Lack of Skilled Workforce in SMEs for AI Adoption The lack of qualified workers is one of the major obstacles SMEs encounters when implementing AI.



SMEs frequently lack the funding necessary to draw in and keep AI specialists, in contrast to larger companies that can afford to engage in training and hiring. Their inability to handle and use AI tools and technologies successfully may be seriously hampered by this lack of talent. It could be difficult for SMEs to locate workers with the technical expertise needed to create, deploy, and manage AI systems, such as data science, machine learning, and software engineering. Furthermore, SMEs might not have the knowledge assess, necessary to choose, and smoothly incorporate suitable AI tools and technologies into their current operations.

Example: A mid-sized European transport company attempted to introduce AI-powered route optimization to reduce fuel costs and delivery times. However, the company lacked in-house data scientists and IT professionals to develop, customize, and manage the AI systems. As a result, they had to outsource the project, which significantly increased costs and slowed down the implementation process.

Resistance to Change

Resistance to change is a significant obstacle that SMEs must overcome in order to implement AI. Due to their fear of taking risks, many smaller companies would rather stick with tried- and-true procedures and tools. Purchasing state-of-the-art AI solutions can be a source of concern, particularly in situations where the ROI (return on investment) is unclear or challenging to calculate in the near future. Innovative AI solutions may not be implemented as quickly as they may be due to a lack of willingness to embrace digital transformation brought on by the perceived risks and complexity of AI adoption. Example: A small freight forwarding company in South America explored implementing AI-based warehouse automation. However, the solutions available were designed for large-scale operations with complex infrastructures. Customizing and scaling down the system to fit their small warehouse operations became prohibitively expensive, and they had to abandon the project due to a lack of cost-effective, scalable AI solutions for SMEs.

Scalability Issues

Since most AI tools and platforms are created with larger firms in mind, it might be difficult to scale them down to fit the unique requirements of small and medium-sized businesses. Since SMEs are smaller than major corporations in terms of size, scope, and operational complexity, it is challenging for them to implement AI solutions that are compatible with their less sophisticated infrastructure. To fit the scale and capabilities of smaller businesses, AI systems frequently need to be modified or divided into smaller modules. Many SMEs find it difficult to identify AI applications that can give value in a reasonable and cost-effective way without scalable solutions. Standards absence and data security.

To maintain logistics processes optimal in the extremely fragmented and complicated logistics industry, organizations must continuously communicate data. Maintaining the lowest possible stock level is one of the benefits. But for decisionmakers, security concerns are a top priority. An event where a logistics organization loses confidential information can be classified as a security breach. Unauthorized access to confidential information may result in significant expenses from multiple angles. Trading partners may lose trust and the production strategy may need to be reconsidered, for instance. Attaining a large number of network partners also requires adhering to security rules and guidelines. Small and medium-sized businesses will have to conform to the criteria of the major corporation.

Opportunities

Even if SMEs have difficulty implementing AI technology, there are lots of chances that can greatly improve their logistical operations. By increasing productivity, cutting expenses, and facilitating better



decision-making, artificial intelligence (AI) has the potential to level the playing field for smaller businesses. The following are some areas where SMEs in logistics can benefit greatly from AI

Demand forecasting and inventory control

Artificial Intelligence can assist SMEs in resolving the shared issue of controlling inventory levels. Businesses may accurately forecast future demand by analysing previous sales data, industry trends, and other variables using AI-driven predictive analytics. By guaranteeing that the appropriate quantity of goods is accessible at the appropriate time and reducing overstocking and stockouts, this helps SMEs optimize their inventory management. Because AI can anticipate demand, holding costs are decreased and cash flow is improved by avoiding excess capital being invested in unsold inventories

Traffic management in real time

Real-time updates are provided by AI-powered route optimization algorithms, which assess the state of the traffic, accidents, and road closures. Real-time traffic data gives SMEs-who sometimes have smaller fleets and stricter delivery schedules-the ability to quickly modify their routes. AI may be used, for instance, by a small courier business transporting items through a congested city to redirect vehicles and cut down on traffic during rush hour. This would result in faster delivery times and less fuel use. The ability to adjust in real-time like this guarantees that deliveries will go according to plan even in erratic circumstances. Example: A small food delivery business in London implemented AI-based route planning software to avoid congested city streets during lunch hours. As a result, they saw a 15% reduction in delivery times and a 10% cut in fuel costs, which also improved customer satisfaction by consistently meeting their promised delivery windows.

Sustainability and Reduced Environmental Impact

AI-powered route optimization can reduce carbon emissions, which is a sustainable approach. Less miles travelled on more efficient routes results in decreased fuel consumption and CO2 emissions. Businesses that use AI to lessen their environmental impact can also reap benefits from enhanced public relations and adherence to emission regulations. Example: A small logistics provider in Germany, aiming to become more eco-friendly, implemented AI- powered route optimization to reduce its carbon footprint. By cutting unnecessary travel, they reduced CO2 emissions by 18% and were able to market themselves as a sustainable company, attracting more ecoconscious clients.

Customer Service through AI Chatbots:

AI-driven chatbots present an opportunity for SMEs to enhance customer service without the need for large support teams. These chatbots can handle common customer inquiries, provide order tracking updates, and even assist with resolving basic disputes. By automating customer interactions, SMEs can offer 24/7 service and improve customer satisfaction, while simultaneously reducing operational costs. Additionally, chatbots can collect valuable data from customer interactions, which can be analysed to further improve service quality and customer experience.

Examples: Kuki's Bakery (Philippines) – Improved Order Tracking and Customer Queries Kuki's Bakery, a small family-owned bakery in the Philippines, integrated an AI-powered chatbot into their Facebook page and website to manage customer inquiries and order tracking. Previously, they struggled with handling multiple customer queries about order status, delivery times, and product availability, particularly during peak seasons like holidays. By implementing the chatbot, they were able to automate over 70% of these repetitive inquiries, offering 24/7 customer support. The chatbot provided real-time updates on delivery tracking and sent reminders for customers to collect their orders. As a result, Kuki's Bakery reduced the

workload on their small customer service team, shortened response times, and increased customer satisfaction by offering instant, round-the-clock support.

Outcome: The bakery saw a 30% reduction in customer complaints related to delays in response and a 20% increase in repeat orders, as customers appreciated the quick and reliable service.

III. Practical Solution

Start Small with Modular AI Solutions

When it comes to attempting large-scale artificial intelligence (AI) adoption, Small and Medium Enterprises (SMEs) frequently face challenges related to both financial constraints and a lack of technical knowledge. A complete AI revamp may be too risky and daunting for these companies. SMEs can instead employ modular AI solutions, which concentrate on particular, high-impact aspects of their logistical operations, for a more pragmatic approach. SMEs can apply AI in a phased approach with this technique, focusing on important tasks like demand forecasting, inventory control. and route optimization. Smaller initial investments and less complexity in AI integration can be achieved by SMEs. By concentrating on one or two primary areas, these businesses may immediately

Collaborate with AI Vendors and Third-Party Providers

By working with AI vendors or third-party logistics providers (3PLs) who already have established AI solutions, SMEs can overcome the difficulties associated with AI integration. Through these collaborations, SMEs can obtain cutting-edge technology without having to invest in the expensive and time-consuming process of building or developing AI systems themselves. SMEs can reduce the risk of failure due to a lack of in-house expertise by integrating AI into their logistics operations more quickly and efficiently by utilizing the experience of AI vendors and 3PLs.

For example, a SME in the retail business could engage with a 3PL that employs AI for predictive demand forecasting and inventory management. Through this partnership, the SME would be able to better manage inventory, decrease stockouts and overstock events, and do so without having to make significant investments in AI technology or engage expert personnel. Similar to this, a small transportation business might work with an AI provider to put AI- powered route optimization into practice, which would enable them to save delivery times and fuel costs.

Such partnerships allow SMEs to focus on their core business while still benefiting from AI's capabilities. By outsourcing AI integration to vendors with proven expertise, SMEs can enjoy faster deployment, better results, and lower overall costs, while minimizing the risks associated with implementing new technologies.

Access Government Grants and Public-Private Partnerships

Governments everywhere are realizing how crucial it is to assist SMEs with their digital transformation, especially when it comes to using cutting-edge technology like artificial intelligence. To aid in this shift, numerous nations have implemented publicprivate partnerships (PPPs), grants, and subsidies. These programs serve to reduce the obstacles to AI adoption by giving SMEs access to AI resources that they would not otherwise have, as well as critical financial support and technical training.



To help SMEs incorporate AI into their operations, the MSME (Micro, Small, and Medium Enterprises) Competitive Scheme in India, for example, offers subsidies for the adoption of digital technologies. By providing technical training and financial support, the initiative helps firms become more competitive and efficient. Similar to this, the UK's AI Sector Deal offers capital and resources to small and mediumsized enterprises (SMEs) so they can apply AI through partnerships with the public, commercial, and academic sectors. The agreement covers grant support for technology adoption, coaching from AI experts, and access to AI training programs.

Train and Upskill Employees

Businesses need to spend in providing their staff with AI tool training if they want to successfully integrate AI. This covers both operations professionals (who will utilize AI tools in their regular work) and technical staff (who will need to administer AI systems). SMEs have two options for providing training programs: they can collaborate with AI solution providers or take advantage of government-sponsored digital skills initiatives. Example: A small- to medium-sized logistics company can provide fleet managers and warehouse workers with training on AI-powered route planning and inventory management solutions. This guarantees that staff members are prepared to use AI tools efficiently and resolve little problems.

IV. Conclusion

There are several potential as well as major challenges in integrating artificial intelligence (AI)

into SME logistics. Adoption may be hampered by budgetary constraints, technical complexity, and scaling concerns, but AI has revolutionary

promise in important domains including customer service, inventory control, and route optimization. By implementing modular, scalable AI solutions that are

customized to their unique operating requirements and concentrate on high-impact areas, SMEs may overcome these obstacles.

Collaboration with AI vendors, third-party logistics providers (3PLs), and participation in governmentsupported programs such as grants and public-private partnerships can further mitigate the costs and expertise gaps that SMEs face. By accessing external expertise and leveraging cloud-based AI platforms, SMEs can gradually build their AI capabilities without overextending their resources. Additionally, employee training and upskilling initiatives will help ensure smooth AI implementation, fostering a workforce that is prepared to leverage AI tools effectively.

AI has enormous potential to improve the resilience, efficiency, and competitiveness of SMEs in the logistics sector. SMEs may achieve substantial operational benefits and set themselves up for success in the increasingly AI-driven logistics world by adopting a planned, phased approach to AI adoption, backed by outside partnerships and government efforts.

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